

ACCOR ACQUISITION COMPANY

MANAGEMENT TEAM

PIERRE BOISSELIER- Chief Financial Officer

Pierre BOISSELIER is Deputy CFO in charge of Financing, Treasury, Credit Management, Tax, Risks & Insurance at Accor, one of the world's largest hospitality groups. He joined Accor in 2012 as SVP Treasury & Financing.

Since January 1st, 2017, Pierre is also member of Accor's extended Executive Committee. He serves as Director in several companies (including Comura, Ken Group and Potel & Chabot) and was a Director of Orbis Group (listed hospitality company in Poland 2018-2020).

Before joining Accor, Pierre held various senior management positions in large corporate environments, including International Treasurer at Publicis Groupe, Group Treasurer at Ipsen and Deputy Treasurer at Arcelor Mittal. Prior to this, he was Head of Treasury Department at SGE, the energy trading branch of Societe Generale Group.

Pierre chairs the Euronext Large Cap Issuers Committee since 2019 and is an active member of the AFTE, French Corporate Treasurer Association (including Board member & Treasurer 2016-2019).

Pierre graduated from ISG (1993) and ESSEC (2016).

BESMA BOUMAZA- Chief Legal Officer

Besma Boumaza serves as Accor Group's General Counsel and Secretary of the Board of Directors since 2019. She joined Accor in 2012, and successively held the positions of Legal and Senior Vice President, Corporate & Compliance General Counsel and Deputy Secretary of the Board of Directors. Besma is a member of the extended Executive Committee.

Besma also serves as an independent Director of Dassault Aviation (a French aerospace company) and as a member of the Board of the French association of in-house counsels (*Association Française des Juristes d'Entreprise*).

She started her career as a lawyer with Weil, Gotshal & Manges in Paris. In 2004, she joined the French Ministry of Justice as project manager within the *Direction des Affaires Civiles et du Sceau*, then Société Générale as corporate lawyer.

Besma holds a Law Master Degree in international law (Paris 2- Assas) and an LL.M. in international law and arbitration (Tulane Law School).

NICOLAS BROUSSAUD- Chief Investment Officer

Nicolas Broussaud serves as head of M&A for Accor. Nicolas has been responsible for Accor's M&A strategy. This includes identifying and executing portfolio acquisitions, joint-ventures, disposals and new platform investments. In this role, he has overseen more than 50 transactions affecting more than €20 billion of assets in all key geographies. In addition, Nicolas serves as a director on the board of Risma and 25hours.

Nicolas started his career with Accor in 2004 in the Middle East, based in Dubai, where he was involved in the company's development across the Gulf and Levant countries. Prior to joining Accor, Nicolas worked for various French financial institutions in the field of M&A advisory and private equity

Nicolas is a graduate of HEC and of the Institut d'Etudes Politiques de Paris.